			STRATEGIC	ALIGNMENT	GOVERNANCE & STRUCTURE						STAKEHOLDER MANAGEMENT			PORTFOLIO MANAGEMENT		
		Points of Attention	Corporate Objectives Align the model with long-term strategic goals	Customisation of Model Adapt to fit the unique aspects of your organisation	Leadership Involvement Ensure executive buy-in and ongoing support	Organisational structure Design a framework that supports	Legal & Compliance Address legal, regulatory, and compliance issues	Regulatory Adherence Ensure compliance with all relevant laws and	Ethical Standards Maintain high ethical standards in all engagements	the company's	Internal Stakeholders Regularly engage with various internal	External Stakeholders Manage relationships with external	Plans Develop clear communication plans to keep	Diversification Strategy Ensure a balanced mix of startups in terms of sectors,	and evaluate the performance of the	
	ID	Models		(industry and strategy)		collaboration between startup and parent company		regulations		sustainability and CSR objectives	departments to ensure alignment and support	stakeholders, including investors, partners, and regulatory bodies	stakeholders informed and involved	stages, and risk profiles	startup portfolio	to maximise synergies and returns
		Startup Scouting				company						regulatory bodies		0		
		Innovation Landscaping												0		
Σ E		Innovation Ecosystem Participation	0						0			0		0		
STE		Industry Consortium	0	0	0		0		0		0	0	0			
> -		Investor Networking										0		0		
SOS		Crowdsourcing Platform	0	0			0		0				0	0	0	
ш		Open Innovation Program	0	0			0		0		0		0	0	0	
		Policy Advocacy	0		0		0	0	0			0	0			
		3	0	0	0	0			0		0	0	0	0	0	0
		Corporate Accelerator	0	0	0	0			0		0	0	0	0	0	0
		Corporate Incubator			- U	0			0			0		0	0	0
		Mentorship Program				-								_		
		Innovation Lab	0	0					0				0	0	0	
		Hackathon / Competition											0		0	
		Corporate Sponsorship			0	0	0		0			0		0		
		Advisory or Board Seat Role					0		0							
		Secondment Program							0				0			
~		Talent Exchange Program				0			0				0	_		
		Startup Event & Conference											0	0		
		Innovation Challenge	0	0					0		0		0	0		
		University Partnership	0		0		0		0		0	0	0			
	21	Social Impact Program	0	0					0	0	0		0	0	0	0
	22	Co-Working Space		0							0			0	0	
	23	Entrepreneur in Residence							0					0	•	0
	24	Startup Advisory Service							0							
	25	Intrapreneurship Program	0						0		0				0	0
	26	Corporate Challenge	0	0	0		0	0	0		0		0	0		
	27	Skill Development Workshop		0												
	28	Open Doors & Tour		0									0	0		
	29	Licensing Agreement		0	0	0	0			0			0			
	30	Co-development Project	0	0	0		0	0	0	0						
		Proof of Concept Project	0	0			0		0	0						
	32	Venture Clienting							0		0			0	0	
	33	Co-Marketing Initiative				0			0	0			0			
_		Research Collaboration	0	0	0	0	0	0	0	0		0	0			
:AT	35	Distribution Partnership		0	0	0	0		0		0	0	0			
LE .		Customer Access		0	0	0			0				0			
Щ –		Technology Sharing		0		0			0		0		0			
		Digital Transformation Initiative		0							0		0			
\cup		Intellectual Property Partnership		0	0	0	0	0	0	0	0		0			
		Cross-Industry Initiative			0			0	0		0	0	0			
		Product Integration		0	0	0				0	0		0			
		Corporate (Open) Data Program		0			0			0	0		0			
		Standard Procurement Process								0				0	0	
		Corporate Venture Capital (CVC)	0	0	0	0	0	0	0	0		0	0	0	0	0
()		Investment Fund	_	-	0	_	0	0	_	_		0	_	_	0	0
		Equity Stakes	0	0	0	0	0	0	0	0		0	0		0	0
		Strategic Partnership	0	0	0	0	0	0	0	0	0	0	0		0	0
_		Venture Building	0	0	0	0	0	0	0	0	0	0	0		0	0
-		Joint Venture	0	0	0	0	0	0	0	0	0	0	0		_	0
48			0	0	0	0	0	0	0	0	0	0	0		0	0
	อบ	Acquisition				•		•								

			FINA	ANCE		OPERATIONS			CULTURE &	STARTUP HR		ECOS	YSTEM		KNOWLEDG	EDGE TRANSFER	
		Points of Attention	Budgeting & Resources	Financial Risk Assessment		n Resource Allocation	Performance Metrics	Cultural Alignment	Change Management	Acquisition & Retention	Development Programs	Building of Relationships	Networking	Learning Opportunities	Intellectual Property	Technology Integration	
	ID	Models	Allocate appropriate resources and budget for the corporate venturing model	Understand and mitigate financial risks associated with each model	Establish clear processes for engagement, evaluation, and integration of startups	Assign dedicated teams or individuals responsible for managing the engagement	Develop metrics to measure the effectiveness of the engagement	Assess and bridge cultural differences between the startup and the corporate environment			and development	Develop strong relationships with startups, accelerators, VCs, and other ecosystem players	Leverage existing networks or create new ones to identify potential startup partners	Facilitate mutual learning between the corporate entity and startups	Manage intellectual property considerations, especially in collaborative projects	Ensure technological compatibility between the corporate systems and the startups' solutions	
		Startup Scouting	0	0		0	0					0				0	
		Innovation Landscaping	0	0		0	0					0					
Σ E		Innovation Ecosystem Participation	0	0		0	0					0	0	0			
STE		Industry Consortium	0	0		0	0					0	0	0	0		
λS		Investor Networking	0	0		0	0					0	0				
ECOS		Crowdsourcing Platform	0	0	0	0	0		0			0		0	0	0	
ш.		Open Innovation Program	0	0	0	0	0	0	0			0	0	0	0		
		Policy Advocacy	0	0		0	0					0	0	0			
		Corporate Accelerator	0	0	0	0	0	0	0	0	0	0	0	0			
		Corporate Incubator	0	0	0	0	0	0	0	0	0	0	0	0			
		Mentorship Program	0	0	0	0	0	0		0	0	0	0	0			
		Innovation Lab	0	0	0	0	0	0	0			0	0	0	0	0	
		Hackathon / Competition	0	0	0	0	0	0	0			0	0	0	0	0	
		Corporate Sponsorship	0	0	0	0	0	0				0	0	0			
		Advisory or Board Seat Role	0	0	0	0	0	0		0		0		0			
		Secondment Program	0	0		0	0	0		0	0	0		0			
		Talent Exchange Program	0	0		0	0	0	0	0	0	0		0			
쀮			0	0		0	0					0	0	0			
ZT.		Startup Event & Conference	0	0		0	0	0	0			0	0	0	0	0	
NUR		Innovation Challenge	0	0		0	0	0				0	0	0	0		
_		University Partnership	0	0	0	0			0			0	0	0	0		
		Social Impact Program	0	0	0		0	0		0	0	0		0		-	
		Co-Working Space	0	0	0	0	0	0	0	0	0	0	0	0			
		Entrepreneur in Residence		_			0	0	0		0						
		Startup Advisory Service	0	0		0	0	0		0	0	0		0			
		Intrapreneurship Program	0	0		0	0			0	0	0					
		Corporate Challenge	0	0		0	0	0				0		0	0		
		Skill Development Workshop	0	0		0	0	0		0	0	0		0			
		Open Doors & Tour	0	0		0	0					0	0				
		Licensing Agreement	0	0		0	0		0			_				0	
		Co-development Project	0	0	0	0	0	0	0			0		0	0	0	
		Proof of Concept Project	0	0	0	0	0	0	0			0		0	0	0	
		Venture Clienting	0	0	0	0	0	0	0			0	_	0	_		
z		Co-Marketing Initiative	0	0	0	0	0	0	0			0	0	0	0		
ᅙ		Research Collaboration	0	0	0	0	0	0	0			0	0	0	0		
LE -		Distribution Partnership	0	0		0	0	0	0			0	0				
Og .		Customer Access	0	0		0	0	0	0			0					
4		Technology Sharing	0	0		0	0	0	0			0				0	
Ö		Digital Transformation Initiative	0	0	0	0	0	0	0			0				0	
	39	Intellectual Property Partnership	0	0		0	0	0				0		0	0		
	40	Cross-Industry Initiative	0	0	0	0	0	0				0	0	0	0		
	41	Product Integration	0	0		0	0	0	0			0			0	0	
	42	Corporate (Open) Data Program	0	0	0	0	0	0	0			0					
	43	Standard Procurement Process	0	0	0	0	0	0	0							0	
F	44	Corporate Venture Capital (CVC)	0	0	0	0	0	0	0	0	0	0	0	0			
0,		Investment Fund	0	0	0	0	0	0									
ź	46		0	0	0	0	0	0	0	0				0			
_		Strategic Partnership	0	0	0	0	0	0	0	0	0	0		0	0		
¥		Venture Building	0	0	0	0	0	0	0	0	0	0	0		0		
_		Joint Venture	0	0	0	0	0	0	0	0		0		0	0		
Ŗ		Acquisition	0	0	0	0	0	0	0	0	0	0		0			

				SC	ALING & INTEGRAT	TION	MONITORING	& EVALUATION	EXIT STRATEGY	COMMUNICATIO	N & REPORTING	CONTINUOUS IMPROVEMENT Adaptation & Evolution Be prepared to evolve the engagement model based on lessons learned and changing market conditions	ADD YOUR OWN Add your own
	ID		Data Governance Ensure proper governance of data shared and generated through startup collaborations	Pilot Projects Start with pilot projects to test the collaboration	Scaling Strategies Plan for scaling successful initiatives	Integration Plans Develop plans for fully integrating successful startups or their technologies into the company	Continuous Assessment Regularly evaluate the progress and impact of the engagement	Feedback Mechanisms Implement mechanisms for feedback from all stakeholders involved	Planning for Exits Develop clear exit strategies for different scenarios (e.g., acquisition, divestiture)	Internal Communication Keep internal stakeholders informed about the progress and successes	External Communication Manage external communications, particularly in relation to market perceptions and investor relations		
	1	Startup Scouting					0	0		0		0	
	2	Innovation Landscaping					0	0		0		0	
ΕM	3	Innovation Ecosystem Participation					0	0		0	0	0	
STI	4	Industry Consortium	0				0	0		0	0	0	
SY	5	Investor Networking					0	0	0	0	0	0	
ECOS		Crowdsourcing Platform	0		0	0	0	0	0	0	0	0	
		Open Innovation Program	0		0	0	0	0		0	0	0	
		Policy Advocacy	0				0	0		0	0	0	
		Corporate Accelerator	0		0	0	0	0	0	0	0	0	
		Corporate Incubator	0		0	0	0	0	0	0	0	0	
		Mentorship Program	0				0	0		0	0	0	
		Innovation Lab	0	0	0	0	0	0		0	0	0	
		Hackathon / Competition	0	0	0	0	0	0	0	0	0	0	
		Corporate Sponsorship	0	_	_	_	0	0	0	0	0	0	
		Advisory or Board Seat Role	0				0	0		0		0	
		Secondment Program	0				0	0		0	0	0	
		Talent Exchange Program	0				0	0		0	0	0	
뿔		Startup Event & Conference					0	0		0	0	0	
문		Innovation Challenge	0	0	0	0	0	0		0	0	0	
NURTURE			0		0	0	0	0		0	0	0	
		University Partnership	0	0	0	0	0	0		0	0	0	
		Social Impact Program		•		0	0	0		0	0	0	
		Co-Working Space	0			0	0	0		0	0	0	
		Entrepreneur in Residence	0				0	0		0	0	0	
			0			0	0	0		0	0	0	
		Intrapreneurship Program	0		0	0	0	0		0	0	0	
		Corporate Challenge	-				0	0		0		0	
		Skill Development Workshop					0	0		0	0	0	
		Open Doors & Tour	0	0	0		0	0	0	0		0	
		Licensing Agreement	0	0	0	0	0	0	0	0		0	
		Co-development Project	0	0	0	0	0	0	0	0		0	
		Proof of Concept Project		0	0	0	0	0		0	0	0	
		Venture Clienting		0	0	-	0	0		0	0	0	
z		Co-Marketing Initiative	0	0	0	0	0	0	0	0	0	0	
LABORATIO		Research Collaboration	0	0	0	-	0	0	0	0	0	0	
ᇫ		Distribution Partnership	0	0	0		0	0		0		0	
₽B(Customer Access											
		Technology Sharing	0	0	0	0	0	0		0		0	
00		Digital Transformation Initiative	0	0	0	0	0	0		0		0	
		Intellectual Property Partnership	0	0	0		0	0		0		0	
		Cross-Industry Initiative	0	0	0		0	0		0	0	0	
		Product Integration	0	0	0	0	0	0		0		0	
		Corporate (Open) Data Program	0	0	0		0	0		0		0	
		Standard Procurement Process	0	0	0	0	0	0		0		0	
EST		,	0	0		0	0	0	0	0	0	0	
INVE		Investment Fund	0	_	_	0	0	0	0	0	0	0	
=		Equity Stakes	0	0	0	0	0	0	0	0	0	0	
王		Strategic Partnership	0	0	0	0	0	0	0	0	0	0	
×		Venture Building	0	0	0	0	0	0	0	0	0	0	
GROWTI		Joint Venture	0	0	0	0	0	0	0	0	0	0	
	50	Acquisition	0	0	0	0	0	0	0	0	0	0	